

GLOBAL PROGRAM FOR INCLUSIVE MUNICIPAL GOVERNANCE

A Program Funded by the Bill and Melinda Gates Foundation

The Global Program for Inclusive Municipal Governance (GPIMG) is a five year, 25 million dollar initiative funded by the Bill and Melinda Gates Foundation. It focuses on supporting city leadership and community-based partnerships to develop inclusive urban policies. The foundation awarded DIG a USD 2.7 million contract to help it manage GPIMG. Since 2010, the program has been improving the delivery of basic services to the poorest populations via water, sanitation and housing projects in 13 African cities: Lilongwe, Malawi; Monrovia, Liberia; Luanda, Angola; Harare, Zimbabwe; Cairo, Egypt, and eight cities in Ethiopia. Under GPIMG, DIG is providing technical assistance and capacity building support, monitoring program outcomes and brokering government-civil society relations.



Program Scope and Objectives

DIG is carrying out the following tasks throughout the target cities:

- **Capacity Building and Program Review:** In the first year of the program, DIG worked with local partners to develop effective capacity building plans for each city and ensure that the plans respond to specific capacity gaps. On an ongoing basis, DIG also reviews program activities and provides feedback to the local government and civil society partners on the feasibility and effectiveness of their initiatives. This approach ensures that activities address the priorities of the city's poorest populations.
- **Technical Assistance Support:** DIG is working with local government and community-based organizations to ensure that project activities and capacity building resources foster participatory processes to reduce poverty. Activities include improving the partners' leadership skills, strengthening their capacity to deliver municipal services to the poor and building their information gathering capabilities and technical knowledge.
- **Monitoring and Evaluation (M&E):** DIG is serving as the "eyes and ears" of the Gates Foundation in each city. This entails reviewing the M&E plans for each project and recommending revisions, as needed. DIG makes sure partners have the tools and expertise to manage the M&E process successfully by working closely with them to define the source, method, and timeframe for data collection.
- **Workshops and Lessons Learned:** DIG organizes workshops that bring together representatives from governments, civil society, the Gates Foundation and DIG. The purpose of these workshops is to exchange project successes, challenges and lessons learned among the five cities. These events create a space for partners to share their experience in developing and improving basic services for the poor and to learn from one another. They also provide an opportunity to showcase effective pro-poor policies in the target cities to encourage government authorities to develop or enforce inclusive urban policies. The program's first annual workshop was held in November 2011 in Addis Ababa, Ethiopia. As partners continue to break ground in the GPIMG cities, we expect to capture new knowledge about to build inclusive partnerships between civil society and local governments.
- **Brokering Government-Civil Society Relations:** DIG is helping to foster productive relationships between city officials and civil society by acting as an "honest broker." In this capacity, DIG is creating a

collaborative environment in which city officials and civil society representatives can design inclusive urban policies that result in enhanced services for the poor.

In the GPIMG cities, relationships between the urban poor and municipal governments were nonexistent or contentious prior to the start of the program. Through GPIMG, DIG has helped build partnerships that will yield long-term policy reforms and reductions in urban poverty.

Overview of the Development Innovations Group

The Development Innovations Group (DIG) is an international management and consulting firm dedicated to excellence in the fields of: financial services for the poor; urban, water and infrastructure services; and fund management. DIG has management offices located in: metropolitan Washington, D.C., USA; Nairobi, Kenya; Dakar, Senegal; and Port-au-Prince Haiti. Our firm implements activities in transitioning and developing economies, as well as post-emergency settings throughout the Middle East, Asia, Africa, Latin America and the Caribbean. DIG is committed to expanding the frontiers of development finance and urban, water and infrastructure services through innovative programs that help poor families and entrepreneurs around the world increase their income and build their asset base.



For more information on GPIMG, please contact:

Delila Khaled
Executive Vice President
Development Innovations Group
P: 301.664.9644 F: 301.664.9645
E: dkhaled@developinnovations.com

Marianne Carliez
Director of Global Program Management
Development Innovations Group
P: 301.664.9644 F: 301.664.9645
E: mcarliez@developinnovations.com